



City of Seattle

Mayor Jenny A. Durkan

Memo for Discussion Purposes Only - Seattle City Council Select Committee 07/11/2019

This memo details current investments to community-based service providers that address homelessness across King County, are administered by the City of Seattle, King County, and/or the Continuum of Care (led by All Home) and could be consolidated and administered by the new Authority.

For the new regional Authority to successfully improve outcomes for people experiencing homelessness and address fragmentation of public funding, policies, and practices, it will require oversight of funding at levels that will drive results. An early decision was made to assume homeless investments would transition to the Authority unless there was compelling rationale for keeping it with the City of Seattle or King County governments. An early decision was also made that all HUD Continuum of Care (CoC) funding and functions should be transitioned to the Authority, as those funds, by their nature, serve the County as a whole. There may be investments for which the transition will be phased.

Proposal

King County DCHS, Seattle HSD and All Home jointly propose the following future distribution of duties between a new Regional Authority, Seattle, and King County.

- **Sunsetting All Home:** This memorandum assumes that All Home, the current CoC lead entity, will cease to exist upon creation of a new Regional Authority, which will assume the CoC functions formerly performed by All Home.
- **Multiple Jurisdictions:** This memorandum contemplates that other cities within King County may also “join” the Regional Authority.
- **Sequence & Schedule:** City of Seattle and King County staff will conduct and provide subsequent analysis and recommendation on the groupings, order, and timing with which functions should migrate to the new Regional Authority.
- **Staffing & Administration:** This proposal does not yet fully include staff and administration currently borne by Seattle, King County, and the CoC. Staff will conduct and provide subsequent analysis and recommendation on staffing and administration scenarios.

This proposed distribution would achieve the intent of National Innovation Services’ [Recommend Action 2: Consolidate Homelessness Response Systems Under One Regional Authority](#)

<u>Existing Functions</u> performed by King County (DCHS/All Home) or City of Seattle (HSD/OH)	<u>Future: Retained by</u> Local Governments	<u>Future: Migrates</u> to new Regional Authority	Function and program area description / Notes
“Upstream” Community Development “Upstream” Prevention and Anti-Poverty Strategies and population-specific service systems for veterans and older adults	X		Homelessness prevention aims to reduce the number of people who experience homelessness through financial assistance and case management supports to keep people in housing from experiencing homelessness. “Upstream” and “downstream” prevention are not separated by a bright line. In some cases, existing programs were designed to straddle the divide between up and down stream.
“Downstream” Prevention of imminent homelessness		X	“Downstream” Prevention resources are used to assist those who are housed but at imminent risk of becoming homeless if they do not receive prevention supports.
Homelessness Outreach and Engagement		X	Outreach and engagement services are coordinated, person centered, and persistent, bringing services directly to the people experiencing homelessness who might not seek out services and connecting them to permanent housing and necessary supports.
Diversion		X	Diversion is a flexible short-term intervention that assists households experiencing homelessness with innovative solutions to overcome their housing crisis and avoid entering the shelter system whenever possible, moving quickly from homelessness to housing; typically offered at the point

			households are seeking shelter or emergency housing options.
Day & Hygiene Centers		X	Programs designed to offer day shelter with services and/or hygiene services like restrooms, sinks and shower, hygiene products, and laundry.
Shelters (Emergency & Enhanced) & Tiny Villages		X	<p>These projects provide immediate and low barrier access to indoor shelter and are not intended to provide a long-term living situation.</p> <p>Basic Shelters: limited hours and services focused on basic needs and respite from being outdoors, like mats on the floor and a restroom</p> <p>Enhanced Shelters: extended or 24/7 and staffing to support leaving for PH services, in addition to services such as meals, hygiene, pets, couples, and storage; includes intensive services that focus on housing search and placement</p> <p>Tiny Villages: individual or congregate temporary structures built in a clustered setting that includes hygiene services and case management and has a goal of exiting to PH</p>
Homeless Nutrition Programs		X	Meal programs for people experiencing homelessness. These programs can be associated with a shelter or housing program or can be an individual program.
Transitional Housing		X	A time-limited intervention intended to provide temporary housing and services to households who need more intensive or deeper levels of services in order to attain permanent housing.

Rapid Rehousing		X	Designed to help households quickly exit homelessness and return to permanent housing. Core components include 1) housing identification 2) move-in and rental assistance and 3) case management services and supports. All HHs are viewed as housing ready and there should be no requirement for sobriety, employment, MH, or any other pre-condition to housing search and placement.
Permanent Supportive Housing & Other Permanent Housing <u>Capital & Finance</u> (Capital, Operations & Maintenance, Operations & Rental Support)	X		PSH pairs non-time limited affordable housing with wrap-around supportive services, ensuring access to services designed to support behavioral health needs, connections with community-based health care, treatment, and employment, independent living, and tenancy skills. The Capital, Operations & Maintenance, Operations & Rental Support would stay with DCHS and OH to administer and manage
Permanent Supportive Housing & Other Permanent Housing <u>Services</u> (Services)		X	The Services associated with PSH would be administered and managed by the Regional Authority
Continuum of Care Functions:		X	<ul style="list-style-type: none"> • Point in Time Count • Coordinated Entry for All • Homeless Management Information System (HMIS) • Customer and Community Engagement • Capacity Building, Training, and Technical Assistance

			<ul style="list-style-type: none">• Performance Measurement and Evaluation• Communications and Data Visualization
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